

November 7, 2024

TO: Legal Counsel

News Media

Salinas Californian

El Sol

Monterey County Herald Monterey County Weekly

KION-TV

KSBW-TV/ABC Central Coast

KSMS/Entravision-TV

The next regular meeting of the <u>COMMUNITY ADVOCACY COMMITTEE</u> - <u>COMMITTEE OF THE WHOLE</u> of <u>SALINAS VALLEY HEALTH</u><sup>1</sup> will be held <u>WEDNESDAY</u>, <u>NOVEMBER</u> 13, <u>2024</u>, <u>AT 12:00 P.M.</u>, <u>HEART CENTER TELECONFERENCE ROOM</u>, <u>SALINAS VALLEY HEALTH MEDICAL CENTER</u>, <u>450 E. ROMIE LANE</u>, <u>SALINAS</u>, <u>CALIFORNIA</u>.

(Visit <a href="https://www.salinasvalleyhealth.com/~/about-us/healthcare-district-information-reports/board-of-directors/board-committee-meetings-virtual-link/">https://www.salinasvalleyhealth.com/~/about-us/healthcare-district-information-reports/board-of-directors/board-committee-meetings-virtual-link/</a> for Public Access Information).

Allen Radner, MD

President/Chief Executive Officer



<u>Committee Voting Members</u>: Rolando Cabrera, MD, Chair; Joel Hernandez Laguna, Vice-Chair; Allen Radner, MD, President/CEO; Clement Miller, Chief Operating Officer; Jaime Gonzalez, MD, Medical Staff Member.

Advisory Non-Voting Members: Julie Edgcomb, Community Member; Administrative Executive Team.

#### COMMUNITY ADVOCACY COMMITTEE COMMITTEE OF THE WHOLE SALINAS VALLEY HEALTH<sup>1</sup>

## WEDNESDAY, NOVEMBER 13, 2024, 12:00 P.M. HEART CENTER TELECONFERENCE ROOM

Salinas Valley Health Medical Center 450 E. Romie Lane, Salinas, California

(Visit Salinas Valley Health.com/virtualboard meeting for Public Access Information)

#### **AGENDA**

- 1. Call to Order / Roll Call
- 2. Public Comment

This opportunity is provided for members of the public to make a brief statement, not to exceed three (3) minutes, on issues or concerns within the jurisdiction of this District Board which are not otherwise covered under an item on this agenda.

- 3. Approve Minutes of the Community Advocacy Committee Meeting of August 14, 2024 (CABRERA)
  - Motion/Second
  - Public Comment
  - Action by Committee/Roll Call Vote
- 4. Blue Zones Project Transition (DITULLIO)
- 5. Community Funding Report and Mobile Clinic Update (Informational: Included in packet for review) (FITZGERALD)
- 6. Salinas Valley Health Foundation Update (WARDWELL/GROSS)
- 7. Adjournment

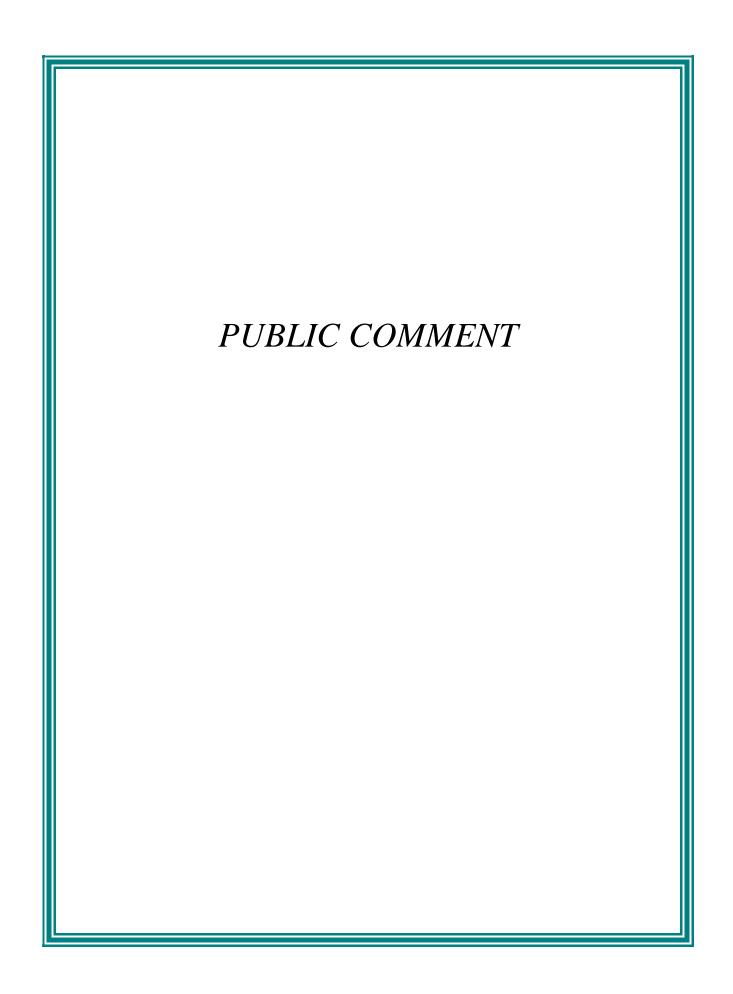
The Community Advocacy Committee meets quarterly and the next meeting is scheduled for February 2025.

This Committee meeting may be attended by Board Members who do not sit on this Committee. In the event that a quorum of the entire Board is present, this Committee shall act as a Committee of the Whole. In either case, any item acted upon by the Committee or the Committee of the Whole will require consideration and action by the full Board of Directors as a prerequisite to its legal enactment.

The Committee packet is available at the Committee Meeting, at <a href="https://www.salinasvalleyhealth.com/about-us/healthcare-district-information-reports/board-of-directors/meeting-agendas-packets/2024/">https://www.salinasvalleyhealth.com/about-us/healthcare-district-information-reports/board-of-directors/meeting-agendas-packets/2024/</a>, and in the Human Resources Department of the District located at 611 Abbott Street, 2nd Floor, Salinas, California, 93901. All items appearing on the agenda are subject to action by the Committee.

Requests for a disability related modification or accommodation, including auxiliary aids or services, in order to attend or participate in a meeting should be made to the Board Clerk during regular business hours at 831-759-3050. Notification received 48 hours before the meeting will enable the District to make reasonable accommodations.







# DRAFT SALINAS VALLEY HEALTH<sup>1</sup> COMMUNITY ADVOCACY COMMITTEE MEETING COMMITTEE OF THE WHOLE MEETING MINUTES AUGUST 14, 2024

Committee Attendance:

<u>Voting Members Present</u>: **Rolando Cabrera, MD**, Chair, **Joel Hernandez Laguna**, Vice-Chair, and **Allen Radner, M.D.**, President/CEO;

Voting Member Absent: Jaime Gonzalez, MD, Medical Staff Member, Clement Miller, COO;

Advisory Non-Voting Members Present: In person: Julie Edgcomb and Gary Ray; Via Teleconference: Michelle Childs

Other Board Members Present, Constituting Committee of the Whole:

Via Teleconference: Juan Cabrera, and Victor Rey.

Dr. Gonzalez attended as a non-voting member via teleconference, arriving at 12:12 p.m.

#### 1. CALL TO ORDER/ROLL CALL

A quorum was present and Chair Rolando Cabrera, MD, called the meeting to order at 12:00 p.m. at the Downing Resource Center CEO Conference Room 117.

#### 2. PUBLIC COMMENT

None

#### 3. APPROVE MINUTES OF THE COMMUNITY ADVOCACY COMMITTEE MAY 15, 2024

Approve the minutes of the May 15, 2024 Community Advocacy Committee meeting. The information was included in the Committee packet.

#### **PUBLIC COMMENT:**

None

#### **MOTION:**

Upon motion by Committee member Hernandez Laguna and second by Committee member Dr. Radner the minutes of May 15, 2024 Community Advocacy Committee were approved as presented.

#### **ROLL CALL VOTE:**

Ayes: Chair Dr. Cabrera, Dr. Radner, and Hernandez Laguna

Nays: None;

Abstentions: None:

Absent: Dr. Gonzalez and Miller.

#### **Motion Carried**

<sup>&</sup>lt;sup>1</sup>Salinas Valley Memorial Healthcare System operating as Salinas Valley Health

#### 4. BLUE ZONES PROJECT UPDATE

Tiffany DiTullio, CAO Community Wellness, reported Blue Zones Project is a geographically based, community-by-community comprehensive approach to well-being that drives measurable improvement in key metrics. Ms. DiTullio provided the Blue Zones Project Monterey County overview:

- Project overview and partnerships, certification, sustainability and reviewed the contract timeline and cost from August 2018 through July 2024.
- Framework: Population based, certification criteria, community measurement, life radius focus areas, baseline data and transformation.
- Certification: There are three main critieria: baseline data, improvement in metrics measured by Sharecare Community Well-Being Index (CWBI).
- Community Metrics: Smoking, food insecurity, diabetes rates, access to healthy food, high cholesterol, exercise.
- 2023 Well-Being scores as follows: Peninsula cities (30.7%), Salinas (31.7%), South County (15.8%) and Rest of Monterey County (21.8%).
- Progress to certification goals: Including Salinas (100%), Peninsula Cites (5/7 goals met), Countywide (2/6 goals met) and Gonzales/King City (4/8 goals met).
- Sustainability recommendations were reviewed by places (worksites, schools, restaurants), policy focus and community focus.
- Future Vision/Integration is to contract for a 2-year license agreement at the end of September/2025 and to consider moving forward with our own unique brand/program that would reach the entire SVH service area.
- Economics/Timeline: Costs were reviewed for August 2018 through September 2023 and Projected costs.

**COMMITTEE MEMBER DISCUSSION:** Joel will email his questions and asked how can the Board support south county expansion and development. He stated there has been a lot of great work, including good partners, and asked about goals for the future and sustainability. Dr. Cabrera was concerned that some of the community metrics are in the single digits over a four-year period, the cost of certification and he would like to see details about geography and cultural influences. Ms. Edgcomb commented some of the benefits are not measurable, e.g., continuing exercise MOAIs. Dr. Radner stated the plan is to further study sustainability and bring a proposal forward to the Board.

#### 5. COMMUNITY FUNDING UPDATE

Lynette Fitzgerald, Director Community Benefit, provided an update on FY 24 funding requests, total funds granted, previous support reflecting new requests up to support provided for five years, community benefit focus by coalition building/economic development (29% of total), healthy lifestyles (71% of total), and by service area (majority Monterey County as a whole). Requests are honored once per year. Service Area funding includes SLO & San Benito Counties (2%), Santa Cruz County (2%). The goal is to provide more funding for South County and North County. A full report was provided in the packet.

**COMMITTEE MEMBER DISCUSSION:** Joel asked if there are any limits on how many times an organization can ask for funding? No, but we ask for one proposal per year which can contain funding for more than one project. Requests must align with the Community Health Needs Assessment (CHNA). We also now ask for impact reports to help determine value. Requests are evaluated by a Committee with focus on the CHNA. Dr. Radner stated further discussion on community funding will be included in the September Special Board Meeting workshop on organizational goals.

#### 6. SALINAS VALLEY HEALTH MOBILE CLINIC UPDATE

Lynette Fitzgerald, Director Community Benefit, provided an update on FY24 patient visits (3,902), sports physicals (795), total number of household members fed (16,656), special events (22), 2024 free community flu clinics in October and staffing changes which includes a dedicated FNP and a supervisor.

A full report was provided in the packet.

**COMMITTEE MEMBER DISCUSSION:** Do we track the type of services provided, immunizations, type of specialty, and by zip code? Yes, the Mobile Clinic uses EPIC and this data is recorded.

#### 7. SALINAS VALLEY HEALTH FOUNDATION REPORT

Melissa Gross, Director Strategic Development, and Jeff Wardwell, Chief Philanthropy Officer, reported on the following:

- Impact: Kim Kelley Award Nursing Scholarship recipients and Salinas Valley Emergency Medical Group Medical Education Scholarship.
- Patient Assistance: Data for FY24Q4 YTD. 635 unique lives, assistance by zip codes, access points (mobile clinic, SVH, palliative care and Cancer Resource Center), gender, age, payor sources.
- Patient Assistance/Pediatric through CMS: Throughout the tri-county area (Monterey, SC, San Benito), 34 unique lives, payor source, referral sources, recipients by county, funds granted, by gender.
- The Foundation is offering Concours d'Elegance Charity Drawing tickets. Over 572 tickets have been sold.

A full report was provided in the packet.

**COMMITTEE MEMBER DISCUSSION:** It was discovered that some of the requested services from Aspire patients were covered by Aspire insurance; the Foundation worked with Aspire to cover those services. What is the age range? The age has been raised to 19 yo. FY24 funds granted were \$2,857,085M. Ms. Edgcomb noticed the 95076 zip code, do we serve the children in Pajaro; Yes. The Concours d'Elegance charity drawing benefits the Healthy Kids Fund and it also cultivates our donor base.

#### 8. ADJOURNMENT

There being no other business, the meeting adjourned at 1:01 p.m. The date and time of the next Community Advocacy Committee Meeting is scheduled for **November 13, 2024** at 12:00 p.m.

Rolando Cabrera, MD, Chair	
Community Advocacy Committee	



## **Blue Zones Project Overview & Partnerships**

- August 2018 Site Assessment
- October 2018 Contract for Salinas Community
- October 2020 Contract for Expansion Communities
  - New contract adds
    - ➤ 2<sup>nd</sup> phase launch in Peninsula Cities & County
    - > 3<sup>rd</sup> phase launch of Gonzales/King City
- ➤ June 2021 Launch of Peninsula Cities and County Project areas
  - Four Year Transformation Project
- > June 2022 Launch of final expansion, Gonzales/King City Project
  - > Three Year Transformation Project
- ➤ July 2024 Salinas Officially Certified
- August 2025 (est.) Peninsula Cities, County, Gonzales/King City projects certified
- September 30, 2025 Current Contract Expires



## People, Places and Policy Focused

Engaging individuals where they live, work and play promote healthy habits.



Life Radius

#### PLACES FOCUS

#### Worksites

Worksite wellness programs Integration to SVH service lines Prevention focus (EAP)

Schools

Outdoor learning environments
Curriculum alignment
Content & Education support
Integration to SVH service lines

Restaurants

Healthy dish guidelines Catering menus, education

#### POLICY FOCUS

- · Food Incentive Programs (DUFB)
- Fresh RX Programs
- · Farmers Market (+EBT)
- · Food is Medicine
- · Food Systems Coalition
- · ParkRX Program
- General Plan, Built Environment policy support

## COMMUNITY/PEOPLE FOCUS

- · Community outreach
- · SVH service line promotion
- · FRC/Community Schools focus
- · Aligned health education
- · Cooking demos
- · Coalition building with partners
- · Walking School Bus
- · Safe Routes to School
- School garden programming/education



# Criteria for Certification

## People, Place and Policy

+

### **Community Metrics**

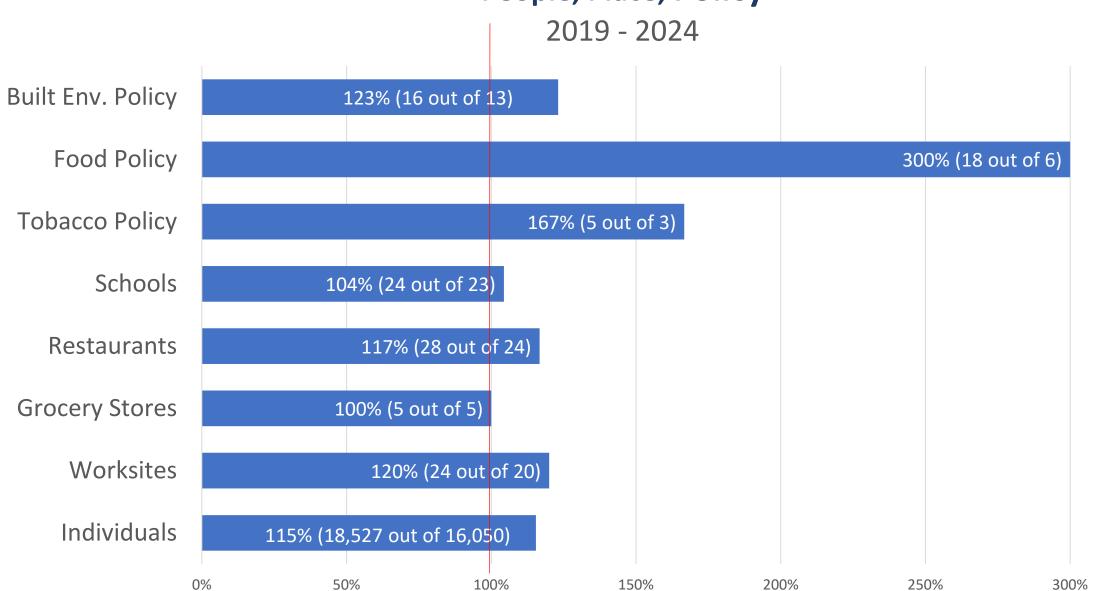
Six minimum (of ~20) measurable improvements

+

### Well-Being Improvement

Demonstrated improvement in well-being metrics, well-being elements or health risks as measured by the Sharecare Community Well-Being Index.

# Salinas Progress to Certification Goals People, Place, Policy



## **Community Metrics** (Primarily self reported and through programs with biometric registries)

```
Adults who smoke/vape (2019-2023, reduced by 1.9%)
Diabetes rates – (7% increase 2019-2023)
% with high blood pressure (2019-2023, 6.7% improvement)
Access to healthy foods (2019-2023, improvement 5.7%)
% with high cholesterol (2019-2023, 10.4% improvement)
% with 5 or more vegetable servings (2019-2023, decrease 15.2%)
% who exercise for 30+ minutes, 3+ times per week (2019-2023, 5.2% increase)
% highly engaged in Blue Zones Project (2019-2023, 12.6% increase)
% eligible versus utilizing food incentive benefits (PENDING)
Food insecurity index (PENDING)
```

### <u>Diabetes Innovation Measurement</u>— Aspire Health alignment

Increase education, programming 15,923 students engaged (2020-2023)

% screened (glucose, A1C or self assessment) – 19,671 screening (2020-2023)

% with awareness of treatment/prevention programs in Monterey County (2019 to 2023, 13.5% increase)



## Well-Being in Monterey | 2023 CWBI

Well-Being Domain	National Values 2022	State Values 2022	Monterey County 2019	Monterey County 2021	Monterey County 2023	% Change Monterey County 2019 to 2023
Overall Well-Being	66.4	67.6	63.2	67.8	69.3	6.1*
Community	65.3	66.3	61.9	65.1	68.2	6.3*
Social	66.4	67.4	64.3	67.5	69.0	4.7*
Purpose	65.1	66.0	61.8	65.7	67.6	5.8*
Physical	67.6	69.1	62.1	69.5	70.3	8.2*
Financial	60.0	61.9	63.7	64.3	65.0	1.3

Note: Well-being element scores are out of 100. Higher scores are better

\* Indicates statistically significant change

## **Current Services & Expenses**

## **Sharecare**

- Blue Zones Project Name/Likeness
- Contract for full additional service services such resources, marketing, operations
- Community Well-Being Index / Real Age Test
- 10 FTE currently supporting SVH service area (Salinas, N & S County)

#### SVH Expenses to Date

	ear 1 Year2	Iransition Y1	Transition Y2	Transition Y3	5 yr Total
<u> </u>	<u>Y26</u> <u>FY27</u>	<u>FY28</u>	<u>FY29</u>	<u>FY30</u>	
Est. cost \$ 2,0	075,000 \$ 2,075,00		A 4 040 050		\$10,500,000

## **Option 1 | Continue as Currently Structured**

#### **Current Model**

- Blue Zones Project name/likeness
- Contract for additional services
- Community well-being Index
- 10 FTE currently supporting SVH service area (Salinas, N & S County)

	Year 1	Year2	Transition Y1	Transition Y2	Transition Y3	5 yr Total
	<u>FY26</u>	<u>FY27</u>	<u>FY28</u>	<u>FY29</u>	FY30	
						\$10,500,000
Est. cost	\$ 2,075,000	\$ 2,075,000	\$ 1,275,000	\$ 1,313,250	\$ 1,352,647	

## **Option 2** | Transition Plan Options

## **Licensed Model (2a)**

- Renew Contract for 2 years
- Transition in Yr. 3 to SVH brand
- Contract for full services
- Community well-being Index
- 5 FTE absorbed into SVH at Yr. 3, focus on SVH service area (Salinas, N & S County)

# SVH Branded Program Aligned Integration, SVH Brand (2b)

- No licensing contract, immediate transition to SVH branded program
- Requires purchase of well-being platform
- 5 FTE absorbed by SVH, focus on SVH service area

	Year 1	Year2	Transition Y1	Transition Y2	? Transition Y3	5 yr Cost
	FY26	<u>FY27</u>	FY28	FY29	FY30	
	4 4 225 222	\$	\$	\$	\$	\$
Est. cost	\$ 1,306,000	1,306,000	956,000	984,680	1,014,220	5,566,900
Savings	\$ (794,000)	\$ (794,000)	\$ (1,144,000)	\$ (1,115,320)	\$ (1,085,780)	

	Year 1	Year2	Year 3	Year 4	Year 5	5 yr Cost
	FY26	<u>FY27</u>	<u>FY28</u>	<u>FY29</u>	<u>FY30</u>	
Est. cost	\$ 956,000	\$ 984,680	\$ 1,014,200	\$ 1,044,647	\$ 1,075,986	\$ E 07E E12
ESt. COSt	\$	\$	\$	\$	\$ 1,073,980	3,073,313
Savings	(1,144,000)	(1,115,320)	(1,085,800)	(1,055,353)	(1,024,014)	

## **Option 3** | **Dissolve**

### **Dissolution Transition**

- 2 FTE with 1 year contract to transition current project
- Communication plan development
- Creation of sustainability kits for partners/engaged municipalities and organizations
- Develop new worksite Wellness program for SVH

Estimated cost: \$392,000

Staffing +/- \$225K

Benefits +/- \$67,500

Worksite Well-being platform +/- \$100K



## **COST COMPARISON**

	Estimated Cost
Model	Over Next 5 Years
Option 1 Current Model	\$ 10,500,000
Option 2a   Licensed Model	\$ 5,566,900
Option 2b   Aligned Integration	\$ 5,075,513
Option 4   Dissolution	\$ 392,000

Question of Montage Participation??



## RECOMMENDATION

- Assume name and operations
- Integrate 5 FTE into SVH to support sustainability in service area
  - Program Manager coordination and oversight of the program
  - Community Outreach Lead service line promotion, community partnerships/coalitions, school garden programming
  - Worksite Wellbeing Lead worksite implementation, value to large employers, resource/program alignment
  - Community Schools Lead aligned integration/SVH services with CSI
  - Policy Lead food as medicine, DUFB, food systems coalition, local procurement



# QUESTIONS?





#### Community Funding/Community Benefit Update: FY25 PTD

#### July 1, 2024 to present

- 38 Organizations requested funding
- 20 Donations 100% Restricted/Community Benefit
- 3 Donations Partially Restricted/Community Benefit
- 2 Donations Did not qualify as Community Benefit
- 2 Requests Marketing
- 1 Request Foundation
- 10 Requests Declined

#### **Budget**

FY25 Community Funding Budget: \$433,072

Funding awarded FY25 PTD: \$189,000

Remaining FY25 Budget: \$244,072

Community Benefit-measured funds awarded FY25 PTD: \$171,815

#### **Recipients of Funding**

**Action Council of Monterey County** 

**ALS Network** 

Boys & Girls Club of Monterey County

Central Coast VNA & Hospice

City of King

Coastal Kids Home Care

Community Foundation for Monterey County

**Dentistry 4 Vets** 

Everyone's Harvest

Foundation for Monterey County Free Libraries

Girls Inc. of the Central Coast

Harmony at Home

Hartnell College Foundation

Hope, Horses & Kids

**Hospice Giving Foundation** 

Interim, Inc.

LULAC #2055

Monterey Bay Economic Partnership

Rancho Cielo

Salinas Area RIF Program

Salinas Valley Chamber of Commerce

Suicide Prevention Services of the Central Coast

**Sun Street Centers** 

**United Way Monterey County** 

Veteran's Day Parade



#### Mobile Clinic Update: FY25 - FREE Community Flu Clinics

The Mobile Clinic was crucial in supporting the FREE Community Flu Clinics, hosted in partnership with the County of Monterey's Health Department and Salinas Valley Health. By entering vaccine information into the California Immunization Registry (CAIR), the Mobile Clinic provided mandatory record-keeping and access to immunization data.

#### **Vaccine Numbers**

10/7/24	Palma (Salinas)	194
10/12/24	Gonzales	160
10/14/24	Boys & Girls Club (Salinas)	79
11/6/24	Soledad	173





# Rising with Gratitude

Salinas Valley Health Foundation



# Organizational Development

# Kim Kelley Scholarship Presentation

We were honored to recently present the 2024 Kim Kelley Memorial Nursing Scholarship to two Hartnell College nursing students, Maria Martinez and David Cryan. Members of the Kelley Family, SVH Leadership, Hartnell College, and the Foundation Board & Staff gathered to celebrate these students and to hear the difference that this scholarship has made in their lives.

Kim's sister Tracy and daughter Mckenna joined us and shared their gratitude for the opportunity to keep Kim's legacy and love of nursing alive through the establishment of this scholarship endowment.





# Community Impact



# Patient Assistance & Pediatric Medical Needs Grants

Salinas Valley Health Foundation operates two direct assistance programs to assist patients and families with expenses related to medical equipment and services, transportation, and basic needs. The Patient Assistance Program is available to adults within the Medical Center, at the Mobile Clinic, and at Salinas Valley Health Clinic locations. The Pediatric Medical Needs Assistance Program is available for children living in Monterey, Santa Cruz, and San Benito Counties, regardless of where they receive medical treatment.

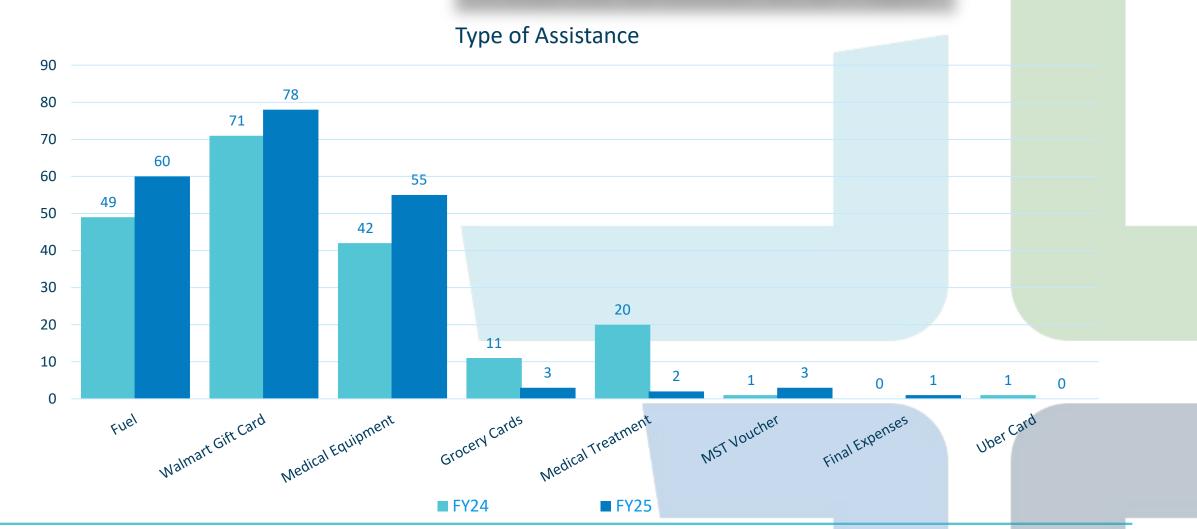
## Patient Assistance

## FY25 Q1 YTD

Salinas Valley

**FOUNDATION** 





<sup>\*</sup>Note some patients receive different types of assistance and/or repeated support depending on their individual needs

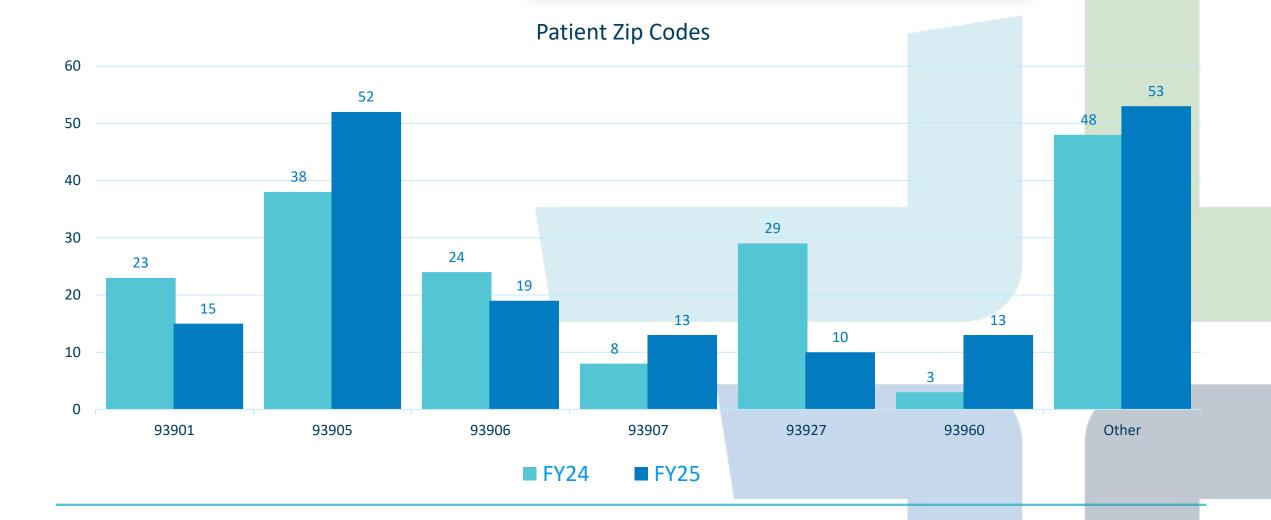
## Patient Assistance



Salinas Valley



**FOUNDATION** 



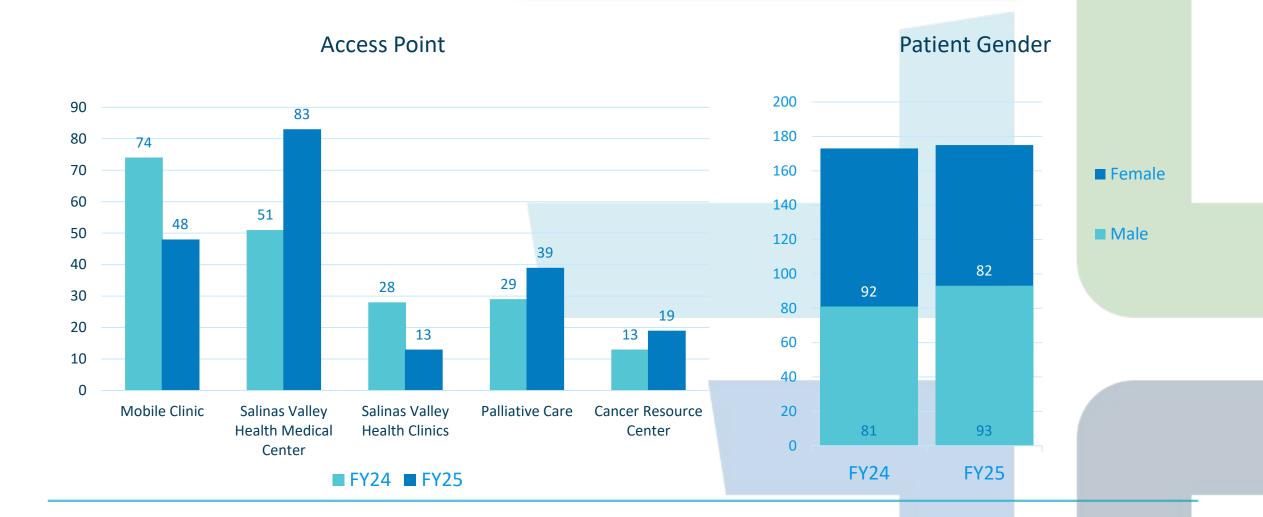
## **Patient Assistance**

## FY25 Q1 YTD



175 Unique Lives, 202 Encounters, \$21,160 in Support

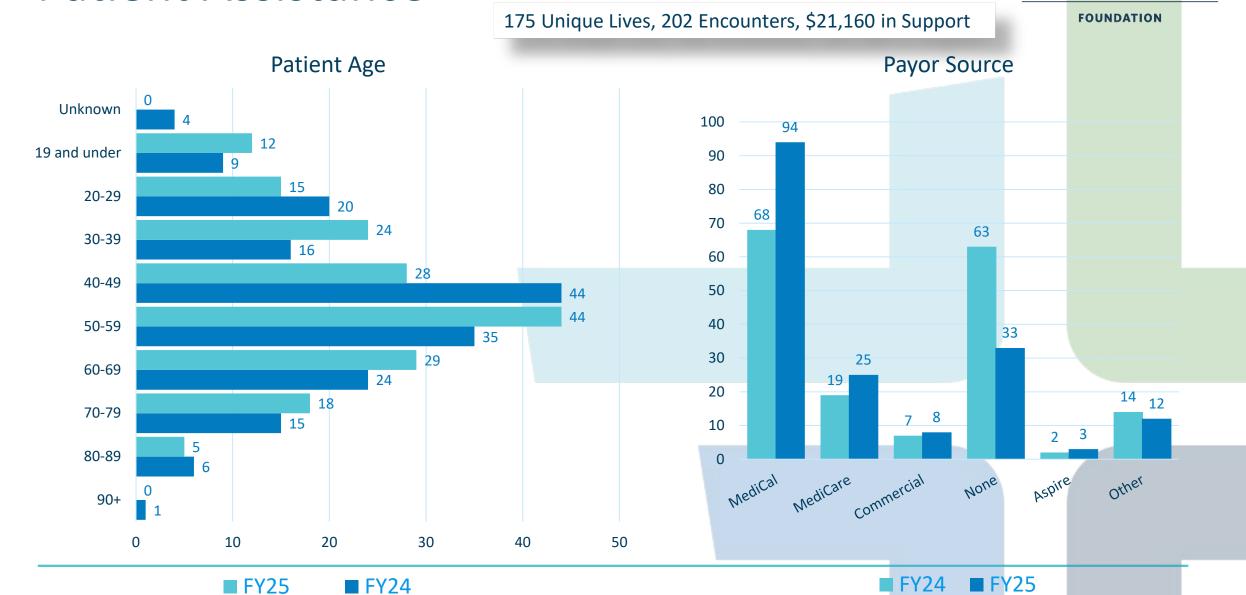
**FOUNDATION** 





## FY25 Q1 YTD







Cremation

Services



## FY25 Q1 YTD

Unknown

8 Unique Lives, totaling \$6,700 in support





Medical

Equipment

0

Therapeutic

Services

FY25 YTD

Outpatient

Services

MediCal

None

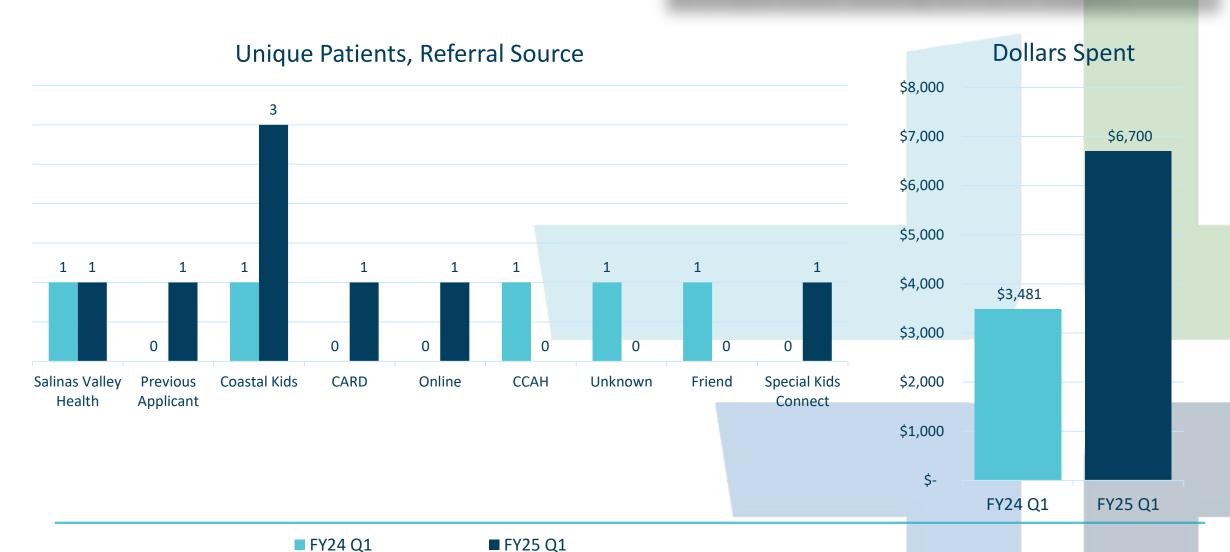
Other





## FY25 Q1 YTD

8 Unique Lives, totaling \$6,700 in support



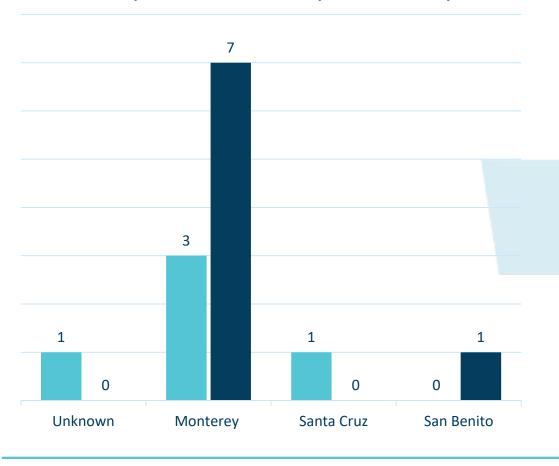




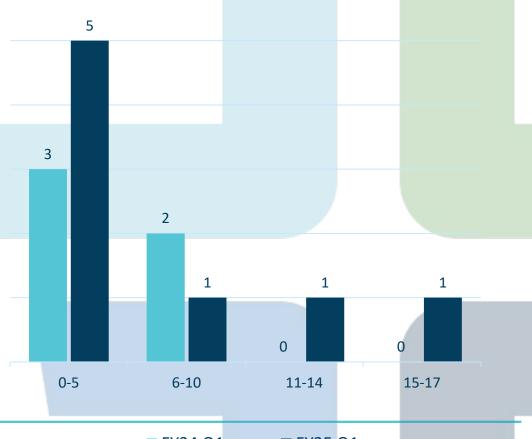
## FY25 Q1 YTD

8 Unique Lives, totaling \$6,700 in support

#### Unique Patients, Recipient County



### Unique Patients, Recipient Age



FY24 Q1

■ FY25 Q1

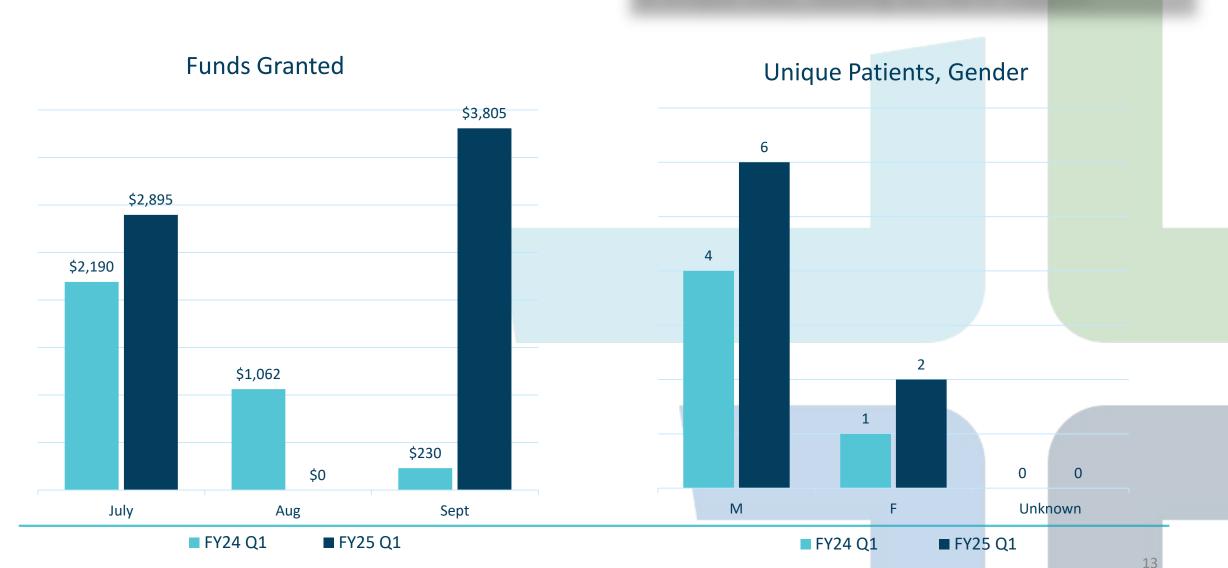
■ FY24 Q1 ■ FY25 Q1





## FY25 Q1 YTD

8 Unique Lives, totaling \$6,700 in support



## **FY25 YTD Released Funds**

Total: \$1,373,618

- Kim Kelley Scholarship
- Nursing Innovation Fund
- Nursing Scholarship
- SVEMG Medical Education Scholarship

- Pediatric Comfort Items
- NICU Reunion
- Asthma Day Camp
- Partners in Excellence
- Disaster Relief

- Level III Neonatal Intensive Care Unit
- Taylor Farms Family Health & Wellness Center
- Heart Program
- LM Tynan ED
- Breast Health Center
- Cardiac and Stroke
- Comp. Cancer Care
- Buildings & Equipment Fund
- ED Capital
- Pediatric Diabetes

- Partnership for Children (Miracle Mobile)
- CMNH Pediatric Medical Needs Assistance
- Patient Assistance
- Mobile Clinic
- Cancer Resource Center
- Summer Health Institute

Organizational Development \$14,500



Programs \$182,973



Capital \$718,770

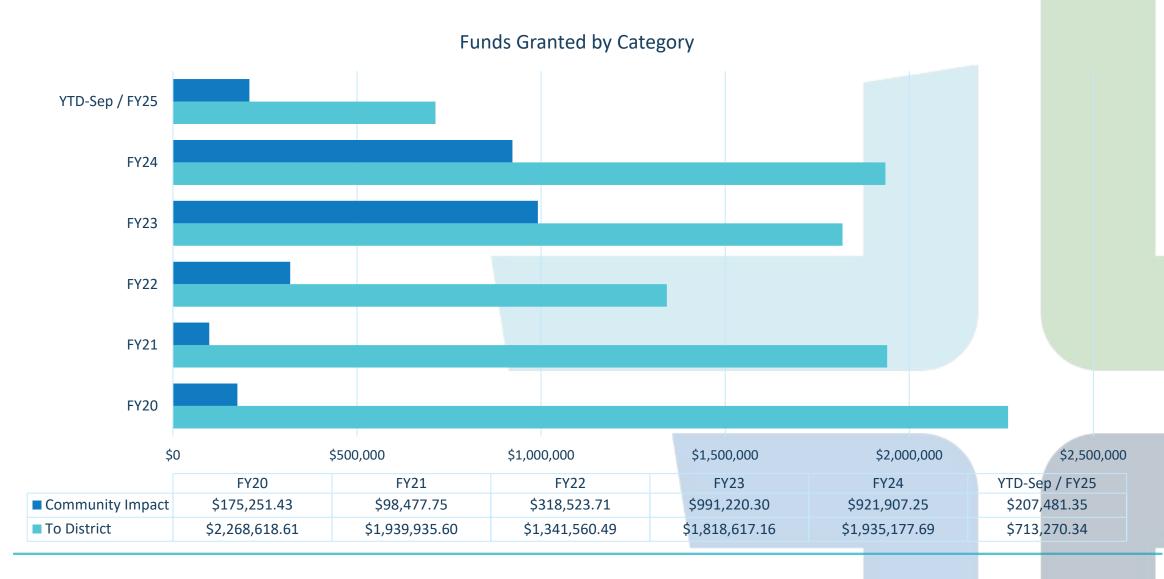


Community Impact

\$482,500



## Funds Granted – Last 5 Years



## Partners in Excellence



The Foundation's internal granting program, Partners in Excellence, is now open for applications. Staff and physicians from across Salinas Valley Health are eligible to apply for funding to create patient experience focused projects.

Past examples of funded projects include:

iPads for Hearts – Provided iPads with calming videos and music to be used during cardiac stress tests at CDOC to help with endurance

**Bringing Therapeutic Musicians to Salinas Valley Health** – Provided funding for weekly visits from therapeutic musicians for patients at the Medical Center



# **Events and Partnerships**

# Playing Games to Change Kids' Health!

Our first charity poker tournament raised a total of \$13,257 which included a generous match from the kind-hearted owners of Bankers Casino, and cash gifts from several participants. 100% of funds raised support our Healthy Kids Fund.

We had wonderful staff support with several Salinas Valley Health employees and physicians participating, including our 3rd place winner, Daniel Perez from Pharmacy.

Congratulations to Leonela on a very successful first time event; we look forward to making this an annual tradition.









# Gratitude

## Gratitude

"My experience with Salinas Valley Health's cancer care services were (and continue to be) great. Through all of my pain there was light from the care teams at each location, from a smiling face to words of encouragement. Without them I wouldn't be here today! There aren't enough words to express the way I feel about my care team. I love them all. To the donors that support this work, thank you for helping people like me."

Salinas Valley Health Oncology Patient





# Rising with Gratitude

Salinas Valley Health Foundation

